

COMPREHENSIVE STAKEHOLDER IDENTIFICATION & ANALYSIS TABLE

1. REGULATORY & GOVERNANCE AUTHORITIES

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
Ministry of Environment, Forestry and Tourism (MEFT) – Head Office & Swakopmund Office	Regulatory Authority	ECC approval; environmental compliance; custodian of Dorob National Park; oversight of EIA process	High	High	Formal regulatory engagement; ongoing compliance reporting; site-level consultation with MEFT Swakopmund as custodial authority
Ministry of Fisheries and Marine Resources (MFMR)	Regulatory Authority	Marine ecosystems, seawater abstraction, biodiversity protection	High	High	Technical consultations and marine impact alignment
Ministry of Agriculture, Water and Land Reform (MAWLR)	Regulatory Authority	Land use policy, water governance	Medium	Medium	Policy and technical consultation
Erongo Regional Council	Regional Authority	Regional planning, development coordination	High	Medium	Institutional engagement and consultation
Henties Bay Municipality	Local Authority	Local services, land use, waste, community interface	High	High	Direct engagement and consultation
Swakopmund Municipality	Local Authority	Coastal planning alignment, regional impacts	Medium	Medium	Informational engagement and coordination
Walvis Bay Municipality	Local Authority	Regional coastal and infrastructure alignment	Medium	Medium	Informational engagement

Governor’s Office (Erongo Region)	Political Authority	Political oversight and coordination	Medium	Medium	Strategic briefings
-----------------------------------	---------------------	--------------------------------------	--------	--------	---------------------

2. ENERGY & INFRASTRUCTURE SYSTEM

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
NamPower	Utility	Electricity supply and grid integration	High	High	Technical engagement
Erongo RED	Utility	Regional electricity distribution	Medium	High	Coordination and planning alignment
NamWater	Utility	Water infrastructure interface	Medium	Medium	Consultation
Roads Authority	Infrastructure	Access roads and logistics	Medium	Medium	Technical consultation
TransNamib	Logistics	Potential rail integration	Low	Low	Optional engagement

3. ENVIRONMENTAL & SCIENTIFIC SYSTEM

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
Benguela Current Convention Commission	Regional Environmental Body	Transboundary marine ecosystem governance	High	Medium	Environmental alignment
Desert Research Foundation of Namibia	Research	Climate and sustainability expertise	Medium	Medium	Advisory engagement
University of Namibia (UNAM) – Henties Bay Campus	Academic	Marine research, algae systems, active participation including student engagement and interest in project development	Medium	High	Active collaboration and academic engagement

International University of Management (IUM) – Research Centre Swakopmund	Academic	Applied research and innovation; actively engaged stakeholder in consultation process	Medium	High	Active consultation and research collaboration
Namibia Nature Foundation	NGO	Biodiversity and conservation advocacy	Medium	High	Stakeholder engagement

4. ECONOMIC, ENERGY & INVESTMENT SYSTEM

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
NAMCOR	Energy	Biofuel systems integration	High	Medium	Strategic engagement
Namibia Chamber of Commerce and Industry	Private Sector	Business and industry alignment	Medium	Medium	Information sharing
Namibia Investment Promotion and Development Board (NIPDB)	Investment Authority	Investment facilitation and FDI positioning	High	Medium	Strategic engagement
Ministry of Industrialisation and Trade	Government	Industrial policy alignment	Medium	Medium	Policy engagement

5. UN & INTERNATIONAL DEVELOPMENT SYSTEM

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
United Nations Development Programme (UNDP)	UN Agency	Climate finance, SDG alignment	High	Medium	Strategic alignment
United Nations Environment Programme (UNEP)	UN Agency	Environmental governance frameworks	High	Medium	Advisory

Food and Agriculture Organization (FAO)	UN Agency	Bio-economy and algae systems	Medium	Medium	Technical alignment
United Nations Industrial Development Organization (UNIDO)	UN Agency	Green industrialisation	Medium	Medium	Strategic engagement

6. COMMUNITY & SOCIAL SYSTEM

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
Iilofa Clan Campsite	Local Stakeholder	Direct land-use and livelihood interface	Low	High	Direct consultation
Local Community (Henties Bay)	Community	Social and economic impacts; employment expectations	Low	High	Public participation and continuous engagement
Hospitality Association of Namibia	Tourism Sector	Tourism perception and environmental sensitivity	Low	Medium	Stakeholder consultation

7. PROJECT PROPONENT

Stakeholder	Category	Role in Project	Influence	Interest	Engagement Approach
African-Link Energy Corporation (Pty) Ltd (ALEC)	Proponent	Project development, financing, implementation, compliance	High	High	Lead coordination and stakeholder engagement

CRITICAL ADDITION (EVIDENCE OF CONSULTATION)

Formal engagement with the Ministry of Environment, Forestry and Tourism (MEFT) has been undertaken, including correspondence confirming that:

- The Proponent is permitted to proceed with the EIA process
- The project area falls within Dorob National Park and requires regulatory oversight
- Environmental approval is subject to completion of statutory processes

This is evidenced in the official correspondence dated 22 January 2026.

STAKEHOLDER INFLUENCE–INTEREST MATRIX (POWER GRID)

Purpose

This matrix classifies stakeholders based on:

- **Level of Influence (Power):** Ability to affect project outcomes, approvals, or operations
- **Level of Interest:** Degree to which the stakeholder is affected by or concerned with the project

The matrix informs engagement prioritisation, communication strategy, and risk management.

Stakeholder Classification Framework

	HIGH INTEREST	LOW INTEREST
--	----------------------	---------------------

HIGH INFLUENCE	KEY PLAYERS (Manage Closely)	KEEP SATISFIED
LOW INFLUENCE	KEEP INFORMED	MONITOR (Minimal Effort)

Project-Specific Stakeholder Mapping

1. HIGH INFLUENCE – HIGH INTEREST (KEY PLAYERS)

→ Manage Closely (Continuous Engagement)

Stakeholder	Rationale	Engagement Strategy
Ministry of Environment, Forestry and Tourism (MEFT)	Regulatory approval authority; custodian of Dorob National Park	Continuous regulatory engagement; formal reporting; compliance audits
Ministry of Fisheries and Marine Resources (MFMR)	Direct oversight of marine impacts and abstraction	Technical consultation; marine monitoring alignment
Henties Bay Municipality	Direct local authority with strong community interface	Continuous engagement; operational coordination
African-Link Energy Corporation (ALEC)	Project proponent and decision-maker	Lead coordination
Local Community (Henties Bay)	Directly affected by socio-economic and access impacts	Continuous engagement; GRM system
IUM Research Centre (Swakopmund)	Actively engaged stakeholder; research interest	Ongoing consultation and collaboration
University of Namibia (UNAM – Henties Bay)	Active participation; student and research interest	Academic partnership and engagement

2. HIGH INFLUENCE – LOW/MEDIUM INTEREST (KEEP SATISFIED)

→ Strategic Engagement (Periodic but Structured)

Stakeholder	Rationale	Engagement Strategy
Erongo Regional Council	Regional planning authority	Institutional engagement
Namibia Investment Promotion and Development Board (NIPDB)	Investment facilitation	Strategic alignment
NAMCOR	Energy sector integration	Strategic engagement
NamPower	Electricity supply	Technical engagement
Ministry of Industrialisation and Trade	Industrial policy alignment	Policy engagement
Benguela Current Convention Commission	Regional marine governance	Environmental alignment

3. LOW INFLUENCE – HIGH INTEREST (KEEP INFORMED)

→ Transparent Communication & Inclusion

Stakeholder	Rationale	Engagement Strategy
Ilofa Clan Campsite	Direct land-use interface	Direct consultation
Hospitality Association of Namibia	Tourism sensitivity concerns	Stakeholder consultation
Namibia Nature Foundation	Environmental advocacy	Engagement and disclosure
Local Businesses / SMEs	Economic opportunities	Information sharing
Project Workforce / Job Seekers	Employment expectations	Transparent recruitment communication

4. LOW INFLUENCE – LOW INTEREST (MONITOR)

→ **Minimal Effort (As Required)**

Stakeholder	Rationale	Engagement Strategy
TransNamib	Limited relevance at current stage	Optional engagement
UN Agencies (UNEP, FAO, UNIDO)	Strategic but indirect role	Opportunistic engagement
Swakopmund Municipality	Indirect spatial influence	Informational updates
Walvis Bay Municipality	Regional relevance only	Informational engagement

The analysis indicates that:

- The project is highly sensitive to regulatory and environmental stakeholders, particularly MEFT and MFMR
- There is strong local interest, especially from communities and research institutions
- Academic stakeholders (UNAM, IUM) are emerging as strategic knowledge partners, not just observers
- Community stakeholders, while low in formal power, represent high reputational and social risk